#### **CURRICULUM VITAE**

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### Proposed position in the programme:

Family name:
 First name:
 Date of birth:
 Nationality:
 CORCORAN
 James Edward
 June 1968
 Irish & British
 Civil status:
 Single

6. Education:

Institution	Degree(s) or diploma's obtained
[from (date) – to (date)]	
Dublin City University	Bachelor of Business Studies (Finance) Honours
October 1986 to June 1990	·
Association of Chartered Certified	Fellow of the Association of Charted Certified Accountants
Accountants (ACCA)	
October 1990 to Feb. 1994	

### 7. Language skills: Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
English	5	5	5

### 8. Membership of professional bodies:

- Fellow of the Association of Chartered Certified Accountants (FCCA)
- Associate member of the Institute of Internal Auditors (MIIA)
- 9. Other skills: (e.g. computer literacy, etc.):

<u>Computer literacy:</u> Windows, Word, Excel, PowerPoint, Lotus; Accounting, Financial Modelling. <u>Quality systems:</u> Design of procedures, training, audits, controls, statistics, Financial Models Writing skills: Terms of reference, reports, manuals, tenders, etc.

- 10. Present position: Independent Financial Consultant
- 11. Years within the firm:
- 12. **Key qualifications:** (relevant to the project)
  - Project and investment appraisal
  - Water & electricity utility financial and regulation expert
  - Member of EU Commission pool of experts on PPP projects.
  - EU ISPA & Cohesion Fund Financial Expert
  - Corporate financial planning and financial appraisal of business plans
  - Project Management
  - Investment appraisal and regulation training
  - Expert in Financial Modelling
  - Qualified Accountant and International Consultant
  - Experienced Internal Auditor

### 13. Specific experience in the region:

Country	From (date) - to (date)		
Serbia	February 2006 to date		
Macedonia	February 2006 to date		
Kingdom of Bahrain	September 2005 to date		
Latvia	March 1998 to Aug.2001, Jan 2004		
Slovenia	July 2003		
Slovak Republic	Feb. to March 2002, June 2004		
Bulgaria	Sept/Oct 2002		
Romania	December 2002 to September 2005		
Cyprus	October 2002 to November 2003		
Republic of Georgia	January to May 2003		
Czech Republic	1992 to 1994		
Poland	October 1992 to March 1993		
Lithuania	November to December 1998 and 1994 to 1996. Feb 2005 onwards		
Croatia	April 1998 to March 2000, Nov 2001, May/June 2002, May 2005 onwards		
Kosovo	December 2003, January 2005 onwards		
Bosnia-Herzegovina	June, July 2003		

### 14. Professional experience record

From (date) - to (date)	Location	Company	Position	Description
September 2005 to April 2006	Kingdom of Bahrain	Ministry of Electricity & Water	Financial Advisor	Part of team advising Government of Bahrain on optimum strategic approach to creation of Government owned Electricity and Water Utility.
February 2006 to date	Serbia	Belgrade District Heating Company	Financial Advisor	Part of team advising on financial and regulatory aspects of restructuring of Belgrade District Heating company including building of financial model of the utility and the development of a financial recovery plan.
February 2006 To date	Macedonia	Ministry of Environment	Financial Advisor	Advising Government of Macedonia on preparation required for accessing EU pre-accession funding in Environmental sector.
May 2005 to September 2005	Croatia	Ministry of Finance	Short-term Financial Specialist	Preparation of CFCU for ISPA funding.
July to September 2005	Romania	EU Commission	Financial/Economic Expert	Review of EU ISPA application for funding of Arges County landfill site as part of EU ISPA-PPP team.
February 2005 to November 2005	Lithuania	Environmental Project Management Agency of Lithuania	Short-term Financial Specialist	Strengthening of capacity to prepare financial and economic evaluations of environmental projects for application for EU Structural and Cohesion funding.
January 2005 to July 2006	Kosovo	KEK (Electricity Utility)	Financial Advisor to Management Team	Preparation of financial rescue plan for state owned vertically integrated electricity utility as part of Turn Around Management Contract.
April 2004 to Nov. 2004	Romania	ISPA & Phare Implementing Agencies & Ministry of Finance	Financial Advisor	Training staff of ISPA/Phare Implementing Agencies, CFCU and National Fund in handling of irregularities, Internal Audit & Internal Control in relation to EDIS. Part of EU funded Phare project also preparation of implementing agencies for implementation of EDIS for ISPA and Phare funds.
May 2004 to July 2004	Czech Republic	EU Commission	Financial/Economic Expert	Reviewing financial and legal operations of private involvement in water utilities in the Czech Republic on behalf of the EU Commission as part of EU ISPA-PPP team.
April to June 2004	Bulgaria	EU Commission	Financial/Economic Expert	Calculation of affordability of affordability of 13 proposed WWTP in Bulgaria on behalf of EU Commission as part of pre-ISPA application evaluation.
December 2002 onwards	Arad Romania	Arad Waste Water Treatment Plant	EU Financial expert	EU Phare funded project responsible for supervision of large ISPA funded water treatment project

From (date) - to (date)	Location	Company	Position	Description
Feb 2002 onwards	EU Candidate States	Relevant Ministries	Am an approved expert on the EU Commission ISPA-PPP framework consortium	General advice to the EU pre-accession countries on use of PPP and specific project advice on the use of PPP's in EU funded ISPA projects. Assignments to date Slovak Republic, Bulgaria, Romania, Czech Republic.
April 2004 to April 2004	Romania	Municipality of Galati	Financial Expert	Part of ISPA – PPP team of experts appraising and revising ISPA application for new SWM facility in City of Galati on behalf of EU Commission.
Dec 2003 -Jan 2004	Latvia	CFCU	Financial Trainer	ISPA EDIS Phase II Gap Plugging.
September 2002 to July 2003	Bulgaria	Ministry of Finance	EU Short Term Financial Expert	EU Phare funded responsible for the restructuring of the Ministry of Finance and successful application of EU ISPA and Sapard funds
July 2003	Slovenia	Ministry of Environment	EU Short Term Financial Expert	ISPA Gap Plugging, Stage II
June, July 2003	Bosnia-Herzegovina	Electricity Utilities	Financial Expert	Provision of training in capital investment appraisal techniques, financial control and internal audit.
January to May 2003	Republic of Georgia	Georgian State Electrical Transmission & Dispatch Utility (GSE)	Acting CFO	Full responsibility as Finance Director under World Bank Funded Management Turn Around contract.
October 2002 to November 2003	Cyprus	Electricity Authority of Cyprus	Project Manager	Unbundling of Electricity Authority accounts and advising on stranded costs as part of the restructuring of the electricity industry in Cyprus and implementation of EU Directives and regulation
May 2002 to Nov. 2002	Croatia	HEP Croatia	Financial specialist	World Bank project evaluating proposed rehabilitation of the District Heating Network
December 2000 to August 2001	Latvia	Ministry of Finance, SAPARD Agency, Ministry of Environment & Regional Development, Ministry of Transport.	Project Manager and ISPA Expert	Special Preparatory Programme for Structural Funds (SPP). This role involved managing a large (Euro 2m) project over its last eight months. ToR included preparing Latvian administration for receipt of ISPA funding, providing assistance with preparation for SAPARD and accreditation of implementing agency. Providing assistance with National Development Planning and Sound Financial Management. Project also required providing advice on necessary legislative and structural reform. Total EU experts involved in the project exceed 30 with 35 local experts.  EU short term ISPA expert on Responsibilities included drafting of guidelines for financial and economic appraisal of capital investment projects including assistance in setting Latvian central discount rate. Assistance in ISPA application evaluation and in securing full allocation of ISPA funding from the EU
November 2001 to January 2002	Croatia	State Forestry Board	Financial consultant.	World Bank project 'Restructuring Study for the Strategic Development of Hrvatske Sume (Croatian Forests)'.

From (date) - to (date)	Location	Company	Position	Description
March 1998 to November 1999	Latvia	State Treasury & Ministry of Finance	Short Term EU Advisor	Restructuring of and establishing role for Internal Audit Department and Advisor to Ministry of Finance involved in preparation and introduction of fiscal modelling of Latvian Economy and use in advising Government of Latvia.  Advisor to Ministry of Finance involved in preparation and introduction of fiscal modelling of Latvian Economy and use in advising Government of Latvia.
April 1998 to March 2000	Croatia	HEP Croatia (integrated national electricity utility)	Financial Advisor	EBRD project. Introduction of integrated planning, financial modelling, training in financial/treasury techniques & instruments, restructuring of Finance Department and assistance in strengthening Department role.  World Bank funded project separating district heating business from electricity utility.
November to December 1998	Lithuania	State Energy Utility	Financial Advisor	Treasury review of the State energy company
1992-1993	Poland	Polish Power Grid Company (PSE)	Financial Analyst	Completion of financial analysis and evaluation of (PSE) and their financial procedures to enable building of corporate investment model.  Presentation and negotiation of financial application to EBRD for funding of power plant in Bieisko-Biala in Poland on behalf of polish Electricity Utility (ZEC). This project required working with both power utility senior management and officials of PSE.
1992-1994	Czech Republic	MST (Regional Electricity & District Heating company)	Financial Analyst	Analysis of existing investment and financial procedures in Czech heat & power utility. Design, preparation, development and maintenance of corporate investment model for this utility. Other work for client included development of capital investment procedures, investment appraisal techniques and introduction of integrated planning.
March to July 1996	Botswana	State Water Utility Corporation	Financial Analyst	World Bank mission Evaluation of financial impact of reductions in water tariff.

From (date) - to (date)	Location	Company	Position	Description
October 1990 to December 1997	Ireland	ESB (Irish Integrated Electricity Utility):	Financial Analyst	<ul> <li>Main responsibilities included:</li> <li>Development and maintenance of computer based financial corporate models</li> <li>Financial controller of Corporate Centre.</li> <li>Supporting the corporate planning and management process to ensure that investment and operational decisions are based on sound financial criteria and assessment.</li> <li>Development of conceptual approach to transfer pricing in newly restructured Electricity Supply Industry for Distribution, Supply and Transmission businesses.</li> <li>Extensive work with consultants to prepare ESB National Grid and ESB Networks for regulation, including development of economic case.</li> <li>Development and implementation of financial corporate investment model of electricity/water/sewage utility for Investment in The Gambia.</li> <li>Advising the ESB on proposed debt restructuring of investment and Independent Power Plant in UK.</li> </ul>
January 1991 to February 1992	London, England	ESBI (UK)	Accountant	Responsibility for daily operation, development, reconciliation and reporting of all accounting systems.

## 15. Other useful information (e.g. publications)